

Australian  
Institute  
of Project  
Management



20  
23 | AIPM  
Project  
Management  
Achievement  
Awards

Celebrating leadership in project excellence

# Project Management Achievement Awards

## New South Wales finalists



# Established in 2000, the Project Management Achievement Awards (PMAAs) exist to recognise, honour, and promote outstanding achievements in program and project management.

For more than 20 years the PMAAs has been the premier project management awards in Australia, recognising project professionals, organisations, and outstanding projects across industries. With over 10 award categories in construction/engineering, government, ICT/telecommunications, transformation, regional, and sustainable projects (to name a few), the PMAAs offers numerous opportunities to be recognised for your project successes.

Each year project teams across Australia submit their projects which are then assessed by a judging panel of project experts. Winners of each category are awarded in two levels: State and National, and presented at the Project Management Achievement Awards event ceremony.





## NSW individual finalists

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### Jacqueline Powell

Jacqui is a highly motivated and accomplished Six Sigma trained Program Office Manager/Business Improvement Specialist/Project Manager with over 20 years' experience in both ICT and Business Change programs within Australia and the UK. Jacqui has demonstrated exceptional leadership and her key skills include innovative thinking and problem solving; highly developed communication skills; developing, embedding and delivering Project Management Methodology tools (based on PRINCE2, Agile, Scrum and ITIL), techniques and documentation including Quality Assurance and Risks and Issues Management; and creating workable, achievable programs from business strategy and plans to drive operational service delivery and ultimately improving customer service.



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### Karthik Sankar

Karthik is a practicing Project and Program Manager with a Bachelor of Engineering (Civil) and master's degree in professional engineering (Civil). Karthik with his commercial astuteness and customer centric approach has successfully delivered multidisciplinary projects across NSW. Today, Karthik is managing a portfolio of Project Managers in delivering diverse projects to improve the Department of Defence's capabilities in NSW as Aurecon's Project Delivery Services Portfolio Lead. Beyond his Project Management capabilities, Karthik has developed an excellent reputation for nurturing young upcoming Project Managers with a client-focused approach and assisting them in the development of their commercial and technical project skills.





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## Genevieve Steel

Genevieve is a proud Royal Australian Navy (RAN) veteran with eight years of service. Today, she works as a Senior Project Manager with Beca's Defence & National Security team, where she leads Beca's engagement with RAN's Fleet Engineering Directorate (FED) for their Seaworthiness Materiel Assessments (SwMA) program. Committed to her professional development, Genevieve is currently studying for a Master of Project Management at Southern Cross University while working full-time. She is also Beca's AIPM - Delivery Partner Representative. Furthermore, Genevieve is passionate about increasing the representation of women within the Project Management profession, and she enjoys mentoring other members of the Defence & National Security team.



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## Emily Madden

Emily Madden specialises in high-end commercial and retail fit-out projects, as well as multi-site roll out programs. Emily is responsible for managing projects from inception through to completion, driving service excellence for her clients and setting new benchmarks for exceptional project outcomes. Emily thrives on managing multiple projects at once and ensures processes are implemented and lessons learnt are carried over from previous projects. Her passion is transforming project outcomes, specifically adding value throughout a project, as well as continually adding value from project to project.



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## Rachael McCool

Rachael McCool is a Senior Consultant at Turner & Townsend, specialising in change and program management across various sectors. She has worked with multiple clients to conduct change management and program advisory services. Rachael is passionate about delivering transformational change management and program management for her clients. She strives to provide efficiencies and support to users through implementing a productive transformation, whether it be implementing new technology, relocation, or organisational changes.





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## Michael Luong

Michael is a highly motivated project manager who is driven by the delivery of effective solutions through strong and trusting relationships. He is a strong team player and uses his communication skills to collaborate effectively with a wide range of stakeholders and clients. He has over 3 years of experience in project management and over 6 years of experience in project development and delivery in road and rail sectors through his role in the development and delivery of programs such as TfNSW's \$300m Pinch Points Program, \$150m Pinch Points 4 Program and New Zealand's \$7.4b Let's Get Wellington Moving Program.



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## Myall Bratter

Myall is a senior project manager at Aurecon and a Certified Practising Project Manager (CPPM). Myall has a background in environmental management with experience in multinational firms managing projects and leading teams of environmental consultants. Since starting as a project manager at Aurecon in the defence market, Myall has successfully taken on a large portfolio of challenging projects including some of the most unique projects delivered through the Defence PDS program. Myall has been instrumental in leadership of the NSW development team, taking on a deputy portfolio lead role and guiding the team through challenging times and changing client priorities.





# NSW project finalists

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## Singleton Range Refurbishment

The Singleton Training Area (STA) is a 15,000-hectare firing range nestled between Brokenback Range, the Hunter Vineyards, Lone Pine Barracks, and Mount Thorley Mine.

This design-and-construct project involved the refurbishment of six firing ranges at the STA as well as the construction of ablutions, a waiting area shelter, and an ammunition kiosk at the Barracks Range.

The firing ranges had not been upgraded in more than 40 years.

This example represents project management best practice in exceptional circumstances – being off the grid and with construction taking place when the east coast of Australia was battling an extreme weather event.



## NSW Rugby Centre of Excellence

The New South Wales Rugby Union Centre of Excellence is the new home of Rugby in NSW and a dynamic ‘hub’ propelling the sport to new heights.

Unveiled on December 7, 2022, this state-of-the-art facility boasts an international standard rugby field, cutting-edge 500m2 gym, medical and recovery facilities, team theatre, analysis room, community engagement spaces and administration areas.

This \$18 million project, executed through meticulous stakeholder collaboration, is poised to amplify Rugby Union's impact across local, regional, and state-wide spheres, while fostering stronger community ties.



## InterContinental Sydney Redevelopment

The \$120million redevelopment of InterContinental Sydney was a major and complex upgrade undertaken to bring the hotel into compliance with IHG brand standards.

Works comprised: major services infrastructure upgrade, complete refurbishment of 509 guestrooms, upgrade of the tower façade,



heritage restoration of the Treasury Building, a new bar, refurbishment of the lobby, restaurants, wellness facilities, lounge, and rooftop bar.

The client wanted control of the design and budgets plus flexibility of scope and cost. The contract allowed this and buoyed the project through COVID-19. The outcome is a spectacular, high-quality project delivered without unplanned disruption to the operational 5-Star hotel.



## Sydney Primary Main Relocation for Sydney Gateway Project - Stage 1 & 2

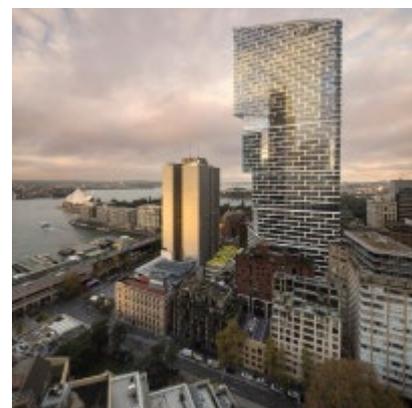
The project undertook the relocation of approximately 1km of the Jemena Sydney Primary Main (SPM)- a DN550 high-pressure gas pipeline, while ensuring the integrity of the existing asset and the continuity of gas supply to over 50,000 commercial and 3 of 15 Section 3 residential customers in the affected section of the project. The relocation was required because of Transport for NSW' (TfNSW) major road infrastructure project to build a new toll-free connection from St Peters Interchange to Sydney airports, and the new roads and bridges encroached on the SPM.

The project was safely and successfully completed in time, and without disruptions to gas supply.



## Quay Quarter Tower

Quay Quarter Tower (QQT) is a pioneering redevelopment which redefines what is possible for tall buildings nearing the end of their commercial life. The radical sustainability strategy involved upcycling the existing 1976 50 Bridge Street, retaining 65% of its beams, columns, and slabs, and over 98% of its existing core, resulting in an embodied carbon saving of over 12,000 metric tons. The outcome doubled the floor area and is the most significant adaptive reuse high-rise ever completed. The design revolves around five shifting volumes, described by builder and engineers as their most complex structure undertaken. PPC was the project manager.





## Wallgrove Grid Battery

The purpose of the Wallgrove Grid Battery Project was to trial the use of a 50MW/75MW lithium ion battery to provide synthetic inertia and fast frequency response services to the NSW transmission network as more renewable generation joins the grid.

Transgrid and Lumea installed and commissioned the lithium ion battery, designed and constructed by Tesla, and connected directly to the transmission network at the Wallgrove substation, successfully commencing commercial operations in December 2021 and enabled Virtual Machine Mode providing Synthetic Inertia in November 2022. The battery is commercially operated by Iberdrola Australia in the FCAS and wholesale energy market.



## Westpac Core Network Transformation Stream 3a

The Westpac Core Network Transformation (CNT) Stream 3a was a \$32M ICT program which migrated network workflows off aging legacy network infrastructure to the new strategic One network environment. The legacy network environment was complex with a range of end of support issues representing ongoing risks to bank operations.

The project simplified the entire Westpac network environment by decommissioning 769 devices, avoided \$100M in replacement costs and achieved a \$9.1M reduction in maintenance costs per annum. In addition, 9 significant issues were closed, and this fixed associated vulnerabilities which could have been exploited to severely impact the banks fiduciary standing.





## Telstra Corporate Restructure

The Corporate Restructure of Telstra was Board approved in November 2020 with a purpose to develop growth optionality, a better understanding of our assets and to drive transparency.

Over 28 months, we have delivered the largest corporate restructure in Australia, a century old iconic business transformed into a modern company structure.

The legal and operational changes undertaken included:

- The review of 830+ business processes.
- Development of 117 inter-company agreements and schedules.
- Deployment of >350 change activities and critical systems updates.
- Circulation of over 12 million counterparty communications.
- Transition of 22,000 employees; and
- Extensive data migration including 2,000,000 asset records



## Design Development and Construct Sporting Field Amenities at Rogers Park, Woy Woy and Adelaide Street Oval, Killarney Vale

The Design Development and Construct of Sports Field Amenities at Rogers Park, Woy Woy and Adelaide Street Oval, Killarney Vale was a strategic project delivery method implemented by Central Coast Council to facilitate the provision of two new high quality amenities buildings to enhance the operational needs of local community sporting clubs.

An innovative two stage procurement process aimed at attracting interest from specialist building Contractors was used to deliver the amenities simultaneously by one Contractor as two separate Contracts. This allowed the industry to aggregate spend across both contracts to construct two buildings.





## Western Sydney Startup Hub

The vision of the Western Sydney Startup Hub, located in the Parramatta North Heritage Core, was to provide affordable coworking space to startups, scaleups and small businesses. This was achieved through the \$18 million refurbishment and adaptive reuse of a collection of 2 storey heritage buildings and the associated surrounding landscape areas. The project involved significant complexities in authority approvals, archaeology, staging of the works and a high level of heritage construction detailing. The project successfully achieved the activation and revitalisation of the Parramatta North Heritage Core as a key node of the broader Westmead Health and Innovation District.



NSW Public Works  
Department of Regional NSW

## 2022 Flood Recovery Temporary Accommodation Program

Following the devastating floods in the Northern Rivers in early 2022, NSW Public Works was engaged to manage the design, procurement, construction, and commissioning of 11 temporary housing villages across the region to accommodate flood affected residents.

This was a complex and unprecedented package of work with a number of constraints including scope, aggressive timeline, resourcing environment and cost. The project relied upon the establishment of collaborative working relationships between multiple stakeholder groups and government agencies.

Despite these challenges and constraints NSWPW delivered a project considered the epitome of innovation, perseverance, thinking differently and delivering life-changing results for the community.



NSW Public Works  
Department of Regional NSW



## The Tweed Section of the Northern Rivers Rail Trail

The Tweed stage of the Northern Rivers Rail Trail involved the re-development of 24 kilometres of disused rail corridor from Murwillumbah to Crabbes Creek, creating a shared use rail trail. User feedback on the world-class asset has been overwhelmingly positive since it opened on 1 March 2023. The trail passes through several smaller villages, linking these communities and providing a greater sense of connectedness and pride in their region. The rail trail is expected to attract huge visitor numbers, injecting tourism dollars into the local and regional economy, and providing health and wellbeing outcomes for all users.



## Next Generation Electric Bus Depot

To demonstrate our commitment to reduce emissions specifically in the transport industry (the second largest and fastest growing source of greenhouse gas emissions) we have designed a project to support bus operators transition into electrifying their fleet. This project comprises a deployment of 40 electric buses, charging infrastructure, and depot retrofit (integration with electricity grid, solar PV, and stationary storage) at the Leichhardt bus depot (the biggest electric bus depot in Australia to date). In 2022, the operation resulted in a significant CO2 savings of approximately 1,758 tonnes. The project aims to maximise the value provided by renewable energy technologies.



## ISO 20022 Industry Migration Program

AusPayNet has led the Australian ISO 20022 Industry Migration Program to a successful industry-wide implementation. This once-in-a-generation transformation has impacted 50 financial institutions operating in Australia, and thousands of banks' systems. ISO 20022 defines a common language for financial information that is being adopted around the globe.

ISO 20022 payments can carry much more rich, enhanced, and structured data than older formats. Good examples are structured remittance information and structured name and address information identifying parties in the payment chain.

This rich data creates a range of opportunities and benefits, especially around Process automation, Interoperability and Customer experience.





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## Get NSW Active

Get NSW Active provides local Councils with funding for projects that create healthier, safer communities. The program is highly complex in nature spanning program management, enablement, data and analytics, and communication and change across a diverse set of stakeholders. NSW has set an unprecedented target of doubling the number of walking and cycling trips through its Active Transport strategy. A critical factor in reaching this target has been the partnership between State Government and blueVision's cross-functional consulting team who work together to develop and deliver the highly renowned Get NSW Active program.



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## Sydney Metro – Western Sydney Airport Project Management Office (SM-WSA PMO)

Sydney Metro – Western Sydney Airport (SM-WSA) is the new metro railway line which will service Greater Western Sydney and the new Western Sydney International Airport. The 23-km railway will connect the Western Sydney Aerotropolis in the south with St Marys in the north. The NSW and Australian governments have a shared objective of having SM-WSA operational when the airport opens for passenger services.



The Sydney Metro Western Sydney Airport Project Management Office (SM-WSA PMO) plays a critical role in delivering this vision, keeping the project on time and within budget, connecting and unifying the work our project and people deliver.





# Sponsors

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