

TWOTHOUSANDSIXTEEN - PROJECT MANAGEMENT ACHIEVEMENT AWARDS



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FOREWORD





It is with great pleasure that I present to you, the Australian Institute of Project Management's 2016 Project Management Achievement Awards Commemorative Book.

2016 has again seen some remarkable, innovative & simply outstanding projects and project managers' PMAA submissions

As the AIPM celebrates its 40th anniversary we are inspired by the continuous "raising of the bar" in the project management environment.

The Project Management Achievement Awards provide a platform for AIPM members and project managers, in general, to share their successes with the broader community.

I congratulate those of you who have won in your local chapters and in the national awards. To those who have not been successful I encourage you and your colleagues to continue to strive for excellence and submit again in the future.

On behalf of the Board of Directors, the Chapter Councils & the AIPM community, I would like to convey my sincere gratitude to National Chief Judge Philip van der Moezel and to his team of judges for their determined efforts and hard work and their commitment to ensuring the integrity of the judging process was maintained.

I hope you enjoy the 2016 PMAA Commemorative Book and join me and the broader project management community in applauding the achievements of the winning submissions and wish them the very best of luck in the apfpm awards.

2016 was another very successful year for the Project Management Achievement Awards where we received a large number of submissions across the ten Project and four Individual achievement categories.

The overall submission standard was again high with the National winners spread widely amongst the Chapters. In particular, within the Individual categories, the judging was extremely competitive at the National level and even within Chapters where a number of High Commendations and Commendations were awarded.

Large numbers of submissions, always presents a challenge to find sufficient numbers of members, with the requisite skills and time, to commit to the judging challenge. It was encouraging to see that when the submission deadline had expired, sufficient volunteers had already stepped forward to meet this year's judging commitment.

I would also like to commend those other members that volunteered their time to mentor organisations in developing their various submissions. All these roles are essential to the success of the PMAA and I would like to personally thank each and every one of these volunteers for contributing to the success of the 2016 PMAA.

It would not have been possible for the judging teams to complete their task without the significant support of the National Conference and Events Manager, Jannene Stephens-Roberts. This was Jannene's first year in this role and it was very apparent that she jumped in the deep end without fear and performed an outstanding job.

It is exciting that this year is the AIPM Inaugural Regional Conference with IPMA and I wish all the best to those submissions that progress to the IPMA.

Leh Simonelli Chair AIPM Board of Directors Philip van der Moezel **National Chief Judge**

AWARDS FOR PROJECTS

There are ten categories for project submissions.

Category 1:

Construction/Engineering

Construction/engineering projects such as buildings, utilities, and infrastructure.

Category 2:

Defence/Aerospace

Defence or aerospace projects involving the delivery of products or services.

Category 3:

ICT/Telecommunications

Information and computer technology or telecommunications projects that normally involve the project management of the development of software, specific telecommunications applications and/or hardware upgrades.

Category 4:

Organisation/Change Management

Organisational change and management projects that normally involve the project management of organisational change. This category includes, but is not exclusive to, introduction of a PMO or EPMO to an organisation.

Category 5:

Small Projects

Small scale projects from any industry with a total project budget of less than \$1,000,000 undertaken in any field.

Category 6:

Regional Projects

Projects undertaken outside of metropolitan areas. These projects must demonstrate that value was added to the regional area. Value may be achieved in many ways such as increased employment opportunities. technology, economic development, infrastructure improvements and health or education services. This category includes projects undertaken within the agricultural sector, which has involved the project management of aspects such as farm production, agricultural processing and manufacturing.

Category 7:

Community service and/or development Community, cultural or volunteer based projects as well as projects that are conducted by or underpin/promote the education, development, preservation and well-being of Indigenous, disadvantaged, or disabled people or which are undertaken in not-for-profit organisations.

Category 8:

Sustainable Projects

Projects that demonstrate project management achievement/excellence in delivering sustainable outcomes from the social, financial and environmental (triple bottom line) viewpoints and/or projects that have

embedded sustainability principles and practices into their project execution processes and organisational culture.

Category 9:

Internationally Funded Humanitarian Aid Projects

Projects that demonstrate project management achievement/excellence in delivering humanitarian aid projects, which have an international funding source.

Projects must fulfil the requirements of an internationally funded humanitarian project according to the The Ten Principles of the UN Global Compact.

Category 10:

Research papers that demonstrate excellence in the areas of research innovation, complexity, the challenges faced and the value of the research to the project management community.

INDIVIDUAL AWARDS

There are four categories for individual submissions

Category A:

Program/Project Director (equivalent to AIPM Level 3 CPPD)

Category B:

Project Manager (equivalent to AIPM Level 2 CPPM)

Category C:

Young Project Manager – 18–35 Years (equivalent to AIPM Level 2 CPPM)

Category D:

Project Team Member (equivalent to AIPM Level 1 CPPP)



NATIONAL PROJECT OF THE YEAR

Queensland Rail Management Centre (RMC)

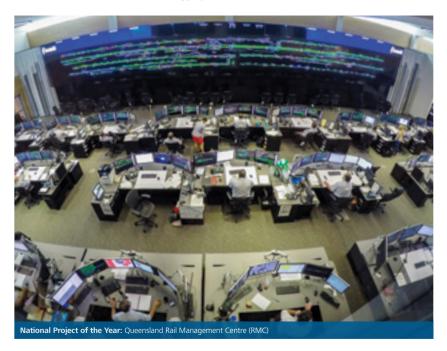
Oueensland Rail

The Rail Management Centre (RMC) Project delivered a world class facility that is providing industry-leading strategic coordination for the Queensland Rail network.

More than 250 employees work in the RMC to support up to 4 million passengers and 1300 freight trains per month, across 800 kilometres of track.

The project scope included the design and construction of a new three-storey RMC and a two-storey car park.

Included in the delivery of the facility were the design and construction of; telecommunications, operational engineer systems, security access control and CCTV, information technology systems and new operational procedures.



NATIONAL PROJECT CATEGORY WINNERS

Construction/Engineering

Westmead Institute of Medical Research Capital Insight Pty Limited

Defence/Aerospace

Army Minor Project 29.44- Weapon Training Simulation System Department of Defence

ICT/Telecommunications

Wi-Fi Nation

Telstra

Organisation/Change Management Queensland Rail Management Centre **Oueensland Rail**

Small Projects

Gawler Wastewater Network Capacity Upgrade PMP Solutions - KBR & SA Water



Regional Projects

Adelaide River Water Treatment Plant Power and Water Corporation

Community Service and/or Development

Understanding veterans in the community: who are they and what are their healthcare needs? Gripfast Consulting Pty Ltd

Sustainable Projects

Mills Park Redevelopment The City of Gosnells

Project Management Research Awards Measuring Project Delivery Success **Bond University**





NATIONAL INDIVIDUAL CATEGORY WINNERS

David Banks Telstra Corporation



Matt Lane **Brisbane Airport Corporation**



Eric Vanwevdeveld Power and Water Corporation



Gareth Faulkner Department of Science, Information Technology and Innovation



Program/Project Director of the Year

Telstra recruited David as the End to End program director. He became the key enabler of the successful launch of the Telstra Air Network.

The program was delivered on time and within budget. It set a new benchmark for fixed broadband plans in Australia enabling customers to use the data out of the home, it redefined the role of the public payphone and built a community Wi-Fi solution that enabled customers to share their home broadband connection securely with Telstra Air customers. Finally it developed an application to enable customers to seamlessly connect to the network without having to continuously log on.

Project Manager of the Year

Matt was employed by the Brisbane Airport Corporation (BAC) to strengthen the company's ability to manage and deliver key retail projects. Many of these initiatives are relatively small in dollar value but need the composure of a strong leader to maintain healthy relationships with many tenants and stakeholders without compromising good project practices.

Matt, a young, dynamic Project Manager represents the Assets Proiect Delivery Team at the Terminal Retail Client (internal). Although reporting functionally to Assets, Matt has successfully embedded himself in the client team integrating the relevant client activities together with project activities to achieve the project objectives and associated business cases.

Young Project Manager of the Year

In his current role, Eric is involved in delivering a wide range of major capital projects across the Northern Territory with a focus on water and wastewater treatment. Eric is passionate about applying innovative solutions and strives for delivering results efficiently and cost-effectively.

As a Senior Project Manager with Power and Water Corporation, Eric is responsible for the delivery of a wide range of major capital projects (water supply and sewerage) across the Northern Territory incorporating design, procurement, documentation, contract management, commissioning and handover. Major capital projects include construction of water storage, water pipelines, sewer mains, water and wastewater pump stations and water, wastewater and recycling treatment plants.

Project Team Member of the Year

Gareth Faulkner is Project Governance and Assurance Manager for the Government Wireless Network (GWN) Implementation Program. Gareth established and administered a highly effective governance and assurance framework to support the successful delivery of the large and complex program which has a contract value of \$515 million. He also provided advice to the Program Director and Project Managers on implementing modern. customised project management tools.

In particular, he established highly effective program reporting and financial management tools to ensure quality and compliance across eight work streams. Gareth Faulkner has extensive experience and significant achievements in delivering information and communications technology (ICT) projects in large, complex organisations.

AUSTRALIAN CAPITAL TERRITORY PROJECT OF THE YEAR

Project Benefit Management

Australian National University

In recent years, Project Benefit Management has emerged as a strategic and central area among project management researchers and practitioners. A wider view on the management of projects has emerged, which also discusses the delivery of strategic goals by projects. Consequently, benefit management is becoming an important research area. Project benefits are the flows of value that arise from a project. Project Benefit Management emphasises the strategic roles of projects in organisations, and defines the benefit management process.

Benefit management holds open the prospect of expanding the reach of the project management discipline to top management by shaping projects as instruments of business strategy implementation.



CATEGORY WINNERS

Construction/Engineering

Australian Federal Police New Forensic Facility Project AFP & RPS Project Management

Small Projects

Chapman Local Shopping Centre Public Space Upgrade Territory and Municipal Services Directorate ACT Government

Community Service and/or Development

The Alexander Maconochie Centre -Additional Facilities (\$54m)

ACT Government represented by Justice and Community Safety Directorate (JACS) and Procurement and Capital Works, GHD and Construction Control



Sustainable Projects

The Jamieson Apartments **RPS Project Management**

Project Management Research Awards

Project Benefit Management

Australian National University

Program/Project Director of the Year

Grant Milthorpe

RPS Project Management

Project Manager of the Year

Matt Markey

RPS Project Management

Project Team Member of the Year

Mark Kuffer

RPS Project Management



SILVER SPONSOR

BRONZE SPONSORS













NEW SOUTH WALES PROJECT OF THE YEAR

Westmead Institute of Medical Research

Capital Insight Ptv Limited

WIMR is a \$110 million 17.500m2 facility for collaborative medical research and multi-disciplinary teaching, bringing together previously dispersed research bodies that operated largely independently. Implementation involved a number of challenges including a change in governance prior to construction, WIMR incorporating as a not-for-profit entity during the project, and integrating previously diverse research groups into a cohesive whole under a "one Institute" objective. The project won the 2015 Sulman Medal for Public Architecture, testimony to the high quality and functionality of the building in responding to users' needs. The project had a budget surplus at completion and finished ahead of program.



New South Wales Project of the Year: Robert Hickson, Erik Maasepp, Prof Tony Cunningham AO, Chris Milne, Stephen Haldane, Colin Davies from Capital Insight

CATEGORY WINNERS

Construction/Engineering:

Westmead Institute of Medical Research Capital Insight Pty Limited

Defence/Aerospace:

C130J Link 16

Airbus Group Australia Pacific

ICT/Telecommunications:

Beehive Program

Qantas Airways Limited & Kinetic IT

Organisation/Change Management:

New Payments Platform - Phase 3 KPMG

Small Projects:

Ryde Riverwalk City of Ryde

Regional Projects:

NIER Stage 1B

APP Corporation Pty Limited

Community Service and/or Development:

Uniting Fire Safety Upgrade Altus Page Kirkland & Uniting

Project Management Research Awards:

Lessons Learned from Applying the Individuals Control Charts to Monitoring Autocorrelated Project Performance Data University of Newcastle.

Project Team Member of the Year:

Sahar Khoshsirat **Sydney Trains**

Commendation:

Jacqueline Hadobas, Jacobs







NORTHERN TERRITORY PROJECT OF THE YEAR

Adelaide River Water Treatment Plant

Power and Water Corporation

Power and Water Corporation recently completed the Adelaide River Water Treatment Plant project to address water quality issues, reduce customer complaints and ensure safe drinking water supply. The aim of this major infrastructure improvement project was to deliver a sustainable and effective water treatment solution to reduce public health risks associated with drinking water high in iron and manganese. The construction of this water treatment plant which relies on the application of biological processes to remove iron and manganese is the first of its kind in Australia. The project was delivered in five years and dealt with various levels of complexity and numerous challenges.



Northern Territory Project of the Year: Power & Water Corporation; Young Project Manager of the Year Eric Vanweydeveld; Gold Sponsor: RPS Project Management - Andrew Thiele; David Rossi, Skefos Tsoukalis & AIPM CEO Yvonne Butler

CATEGORY WINNERS

Construction/Engineering

2015/2016 Urban Asphalt Replacement on Various Roads and Highways

Northern Territory Department of Infrastructure

Small Projects

Painting of Three Schools, Darwin **RPS Project Management**

Regional Projects

Adelaide River Water Treatment Plant Power and Water Corporation

Community Service and/or Development Beagle Bay Store Redevelopment **AFCOM**

Commendation:

Yuendumu Community Store, AECOM

Program/Project Director of the Year Andrew Neville

Nth Degree Engineering Service

Project Manager of the Year

Agnieszka Stopyra **RPS Project Management**

Young Project Manager of the Year

Eric Vanweydeveld

Power and Water Corporation

High Commendation:

Tamara Cummins





RPS Project Management Team: Front Row: Highly Commended Young Project Manager-Tamara Cummins; Small Project Category Winner Lionel Rosenberg & Project Manager of the Year - Agnieszka Stopyra

GOLD SPONSOR

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BEVERAGE SPONSOR

THEME SPONSOR

YOUNG PM SPONSOR













OUEENSLAND PROJECT OF THE YEAR

Queensland Rail Management Centre (RMC)

Oueensland Rail

Oueensland Rail Management Centre (RMC) was also awarded 2016 National Project of the Year. See page 5 for details.







Queensland Young Project Manager of the Year: Dan Hyde receives his award from 2015 IPMA International Project Manager of the Year Steve Gibson

PLATINUM SPONSOR

GOLD SPONSORS







CATEGORY WINNERS

Construction/Engineering

Gold Coast Private Hospital

Resource Co-ordination Partnership Pty Ltd

Defence/Aerospace

J0068 Defence Logistics **Transformation Program** Jacobs

ICT/Telecommunications

Government Wireless Network (GWN) DSITI/Telstra Corporation

Organisation/Change Management

Queensland Rail Management Centre **Oueensland Rail**

Small Projects

Brisbane Airport Baggage Intrusion Detection System Brisbane Airport Corporation

Regional Projects

Tariff Reform Project Unitywater

Community Service and/or Development

Understanding Veterans in the Community Gripfast Consulting Pty Ltd

SILVER SPONSOR

Project Management **Sustainable Projects**

180 Brisbane

Savills Project Management

Project Management Research Awards

Measuring Project Delivery Success **Bond University**

Program/Project Director of the Year

Tony Boyd

P2E Ptv Ltd

High Commendation:

Margaret Kimber, Department of Science, Information Technology and Innovation

Project Manager of the Year

Matt Lane

Brisbane Airport Corporation Pty Ltd

Young Project Manager of the Year

Dan Hyde

Brisbane Airport Corporation Pty Ltd

Project Team Member of the Year

Gareth Faulkner

Department of Science, Information Technology and Innovation

BRONZE SPONSORS

RPS Project Management

SOUTH AUSTRALIA PROJECT OF THE YEAR

Gawler Wastewater Network Capacity Upgrade

Kellogg Brown & Root Pty Ltd (KBR) & South Australian Water Corporation (SA Water)

This project was originally intended to upgrade two wastewater pump stations in the Gawler region to accommodate population growth. An innovative design solution improved the overall wastewater network capacity by installing a new main with a cross connection to the original main. This provided greater network flexibility and negated the need for major upgrade works at one of the pump stations. Whilst the design was cost effective, the selected route had many stakeholder engagement and construction complexities. The project was completed under budget and ahead of schedule by a team of KBR and SA Water employees known as PMP Solutions.



SILVER SPONSOR

ElectraNet

CATEGORY WINNERS

Construction/Engineering

Bolivar Wastewater Treatment Plant (WTTP) Concrete Rehabilitation and **Grit Removal Project**

Kellogg Brown & Root Pty Ltd (KBR) & South Australian Water Corporation (SA Water)

ICT/Telecommunications

SAP Foundations Project SA Power Networks

Small Projects

Gawler Wastewater Network Capacity Upgrade

Kellogg Brown & Root Pty Ltd (KBR) & South Australian Water Corporation (SA Water)

Program/Project Director of the Year John Dyson

Mott MacDonald

Young Project Manager of the Year

Nathan Foulis

Mott MacDonald

Project Team Member of the Year Henry Harch

Kellogg Brown & Root Pty Ltd







WESTERN AUSTRALIA PROJECT OF THE YEAR

Mills Park Redevelopment

City of Gosnells

Lifestyle changes and shrinking backvards have sparked a growing need for quality public open spaces. The Mills Park Redevelopment project was commissioned to cater to this change by delivering social, economic and health benefits to the community through improved public open space. To deliver this, during the initiation of the Project, the City of Gosnells chose to register the project with the Green Building Council Australia for sustainable certification. The Mills Park Redevelopment achieved a 6 Star Green-Star rating indicating world's best practice in sustainable design, the first of its kind in Australia.



EVENT AND YOUNG PROJECT MANAGER OF THE YEAR CATEGORY



CATEGORY WINNERS

Construction/Engineering Projects

WAIS High Performance Service Centre NS Projects

High Commendation:

Roy Hill Project, Roy Hill Holdings

Small Projects

Curtin Law School Refurbishment RPS Project Management Pty Ltd

Sustainable Projects

Mills Park Redevelopment City of Gosnells

Program/Project Director of the Year

Sanjiv Manchanda

Roy Hill Holdings

Project Manager of the Year

Steve Horrocks

Water Corporation of Western Australia

Young Project Manager of the Year

Vlad Slakeski

UGL

Project Team Member of the Year

Neha Dodia

ACORPP Projects Pty Ltd

SUSTAINABLE PROJECT CATEGORY









BEVERAGE SPONSOR



VICTORIA PROJECT OF THE YEAR

Jamaica Bushmaster

Thales Australia

The Jamaica Defence Force (JDF) released a tender to the world market for Armoured Personnel Carrier Capability. Thales Australia's life-saving Bushmaster, designed and produced in the Victorian regional town of Bendigo, won the tender to replace older American vehicles.

The project consisted of 12 Bushmaster vehicles including support, training, integration with complex military communication systems and specific JDF requirements that are not the same as the Bushmaster delivered to Australia's Army. The first vehicle was delivered on schedule, with the final delivery culminating in a commissioning ceremony attended by the Jamaican Prime Minister.



Victoria Project of the Year: Thales Australia, Left to Right: Nick Massie, Mark Lachowicz, Robert McMartin, Francis Cinanni, Geoff Boyle, Scott Flanagan, Jon Morris (KPMG Major Sponsor)

MAJOR SPONSOR

SUPPORTING SPONSORS







CATEGORY WINNERS

Construction/Engineering

Broadmeadows South (BMS) Zone Substation Development Jemena

Defence/Aerospace

Army Minor Project 29.44 - Weapon Training Simulation System Upgrade Department of Defence

ICT/Telecommunications

Wi-Fi Nation Telstra

Organisation/Change Management

Project Delivery Framework Establishment Surf Coast Shire

Sustainable Projects

Airport Drive Extension and Steele Creek North Stormwater Enhancement Project North Projects

High Commendation:

Coonooer Bridge Wind Farm, Vestas Australian Wind Technology Pty Ltd **Small Projects**

Jamaica Bushmaster Thales Australia

Regional

Line Replacement Program 2015 Powercor Network Services Pty Ltd

Program/Project Director of the Year David Banks Telstra

Project Manager of the Year Jacquie Menzies
Department of Defence

Young Project Manager of the Year

Sefa Izzet

Vestas Australian Wind Technology Pty Ltd

Project Team Member of the Year Sarma Iyer
AECOM Australia

TASMANIAN PROJECT OF THE YEAR

Forico Cloud Program of Projects

Intuit Technologies

In mid-2015, Forico, formally the Tasmanian timber company Gunns, set about remediating, and reshaping the company's technology to match its new business model, whilst leveraging newly available technologies. In late 2015 Intuit, were awarded the tender to partner in that transition. In terms of a lifecycle, the program began with an intensive round of business analysis and requirements gathering tasks at Forico, carried out by Deloitte as an independent third party. Intuit, in partnership with Telstra were one of the responders to the tender process and so the planning and design tasks were carried out in two phases. Firstly, as a high level response to the tender, and then in a round of iterations with Forico and Deloitte as Intuit and Telstra progressed as the preferred supplier.

CATEGORY WINNERS

Small Projects

Forico Cloud Program of Projects Intuit Technologies

The AIPM would like to acknowledge our esteemed judges for the time and expertise they invested in deciding the Chapter and National winners and commendations of the 2016 Project Management Achievement Awards.

National Chief Judge

Philip van der Moezel

Deputy Chief Judge - Individual

Garv Hatfield

Deputy Chief Judge - Project

Todd Hunt

Category Chief Judges

Jo Brodie Paul Clark Robert Foote Phil Harlow Gary Hatfield Todd Hunt Alice Reis **Graham Watt** Anthony Wood

Category Judges

Chivonne Algeo Natalie Bakas Kerrie Basman Stephen Beaty Connie Beck Lesley Bentley Sylvia Boyle Carol Bracken Glen Brady Paul Campbell **Guy Davies** John Driehuis Jeff Dutton

Alex Fonda

Rebecca Greenwood Nick Hadjinicolaou

Jim Johnson Keith Joiner Danelle Jones Rene Kling Milind Kumar Tiona Lee Des Marsh John McClement Partha Mukheriee Shane Power Kave Remington Jon Riddett Georgina Rowe Robin Schliebs Luke Scrivens Carol Sim David Sondergeld

Julia Steel

Julie Summerfield Ian Sutherland David Swann Laurice Temple Alan Tupicoff Steve Whittle Andrew Waye Jan Wills

Chris Woodward John Woollett Raymond Young

Project management at its best

Showcase your projects and your people by entering the 2017 Project Management Achievement awards.

If you believe your staff and/or projects are worthy of recognition, give them the opportunity to shine on a National and international stage.

For corporate organisations, winning a PMAA can showcase your staff and projects and help your organisation stand out from competitors.

For government organisations, demonstrating excellence in project management reinforces the delivery of social and economic outcomes in a financially prudent and disciplined manner.

AIPM encourages projects from all industry sectors and entering the awards is an opportunity for your organisation to be recognised in both traditional and non-traditional project domains.

For information on how to submit, access the awards tab at www.aipm.com.au or call the AIPM National Office on (02) 8288 8700.



